

**REPORT TO:** Health and Wellbeing Board

**DATE:** 7 July 2021

**REPORTING OFFICER:** David Parr  
Senior Responsible Officer, One Halton  
Chief Executive, Halton Borough Council

**PORTFOLIO:** Health and Wellbeing

**SUBJECT:** One Halton ICP Recommendations

**WARDS:** Borough Wide

## **1.0 PURPOSE OF THE REPORT**

**1.1** The purpose of this report is to provide the Halton Health and Wellbeing Board with an update in relation to the proposed arrangements for the One Halton Integrated Care Partnership (ICP) and seek approval to progress the next phase in the development of the place based approach to integrated health and care in Halton.

## **2.0 RECOMMENDED: That**

- 1) the report be noted;**
- 2) the progress made by Halton Borough Council, NHS Halton Clinical Commissioning Group and provider partners in establishing a One Halton ICP is noted;**
- 3) the new governance structure for One Halton is APPROVED; (Appendix 1)**
- 4) the proposed Terms of Reference for the One Halton ICP Board are SUPPORTED (Appendix 2)**
- 5) the draft collaboration agreement / Memorandum of Understanding is SUPPORTED; (Appendix 3)**
- 6) responsibility for the development and implementation of a Halton Integrated Care Partnership is DELEGATED to the One Halton ICP Board and the One Halton SRO; and**
- 7) the One Halton Stakeholder Briefing is noted; (Appendix 4)**

## 3.0 SUPPORTING INFORMATION

### Background

- 3.1 At the last Health and Wellbeing Board in March 2021, an update paper was shared in relation to the Government White Paper titled *“Integration and Innovation: working together to improve health and social care for all.”*
- 3.2 An additional paper was shared in relation to next steps in developing One Halton and the Integrated Care Partnership for Halton.
- 3.3 From April 2022 the ICS (Integrated Care System) will have the statutory accountability for NHS Commissioning and all associated NHS functions previously held within a Clinical Commissioning Group (CCG), but it will aim to discharge many of those functions to Place Based Partnerships.
- 3.4 In order to delegate the relevant NHS functions to place, there will need to be an agreed Place Based Partnership/Integrated Care Partnership (ICP) with a governance structure and agreed Place Lead.
- 3.5 In March 2021 the Health and Wellbeing Board delegated responsibility to the local authority Chief Executive to develop the One Halton Integrated Care Partnership (ICP) by engaging with One Halton Partners and Cheshire & Merseyside Health and Care Partnership (also referred to as ICS).

### Overview

- 3.6 Halton already has strong partnership arrangements through One Halton. The creation of a One Halton ICP builds on that partnership, collaboration and lessons learned from the pandemic to create a framework for Halton that enables a true Place based approach to improving outcomes in Halton.
- 3.7 In response to the Government White Paper, there is an opportunity for One Halton to establish a highly successful ICP.
- 3.8 In May 2021 an informal One Halton ICP Meeting was established on an interim basis to steer One Halton and its partners through a period of change until a formal Halton ICP Board could be established.
- 3.9 Each month a One Halton update report is prepared for the One Halton ICP Meetings, a summary of those updates is included in the Stakeholder Briefing shared as Appendix 4. **The Health and Wellbeing Board are asked to note the updates provided.**
- 3.10 Through the One Halton ICP Meetings, a revised governance structure, Terms of Reference and Memorandum of Understanding (MoU) have been developed.

## **Governance**

- 3.11 The **revised governance framework** for One Halton ICP shared as **Appendix 1** will include an ICP Board drawn from those Partner Organisations who previously were included in the One Halton Forum. The ICP Board will report directly into the Health and Wellbeing Board.
- 3.12 **It is proposed the Health and Wellbeing Board approves the revised governance structure and delegates responsibility for ICP development and ICP implementation to the One Halton ICP Board.**
- 3.13 The ICP Board will report to the Health and Wellbeing Board on a quarterly basis and will be subject to scrutiny by the Halton Health Policy and Performance Board (HPPB) as well as the ICS.
- 3.14 The Health and Wellbeing Board will remain responsible for setting the strategic direction for Halton.
- 3.15 However the One Halton ICP Board will be responsible for providing strategic oversight and management of the One Halton ICP. Additionally it will identify key priorities in achieving the overarching vision to improve the health and wellbeing of the people in Halton.

## **Terms of Reference**

- 3.16 Draft **Terms of Reference** have been created for the One Halton ICP Board and these have been shared with partner organisations. They are included as **Appendix 2**.
- 3.17 **The Health and Wellbeing Board are asked to support the Terms of Reference for the One Halton ICP Board**
- 3.18 The One Halton ICP Terms of Reference are likely to require change as further legislation and guidance emerges. They will be continuously reviewed by the One Halton ICP Board.

## **Memorandum of Understanding (MOU)**

- 3.19 The **Memorandum of Understanding** is shared as **Appendix 3**
- 3.20 The MoU is considered draft whilst awaiting feedback from all partners. Agreement for the MoU will be managed through the One Halton ICP Board.
- 3.21 **The Health and Wellbeing Board are asked to support the Memorandum of Understanding for One Halton ICP.**
- 3.22 The MoU is not a legally binding document, it is a statement of intent and each organisation will be required to sign the MoU as their commitment for collaborative working as part of the One Halton ICP.

## Next Steps

3.23 The foundations are already in place to progress One Halton to an Integrated Care Partnership that being said, there is still a lot of work to progress in a short space of time and the One Halton ICP will continue to develop over the next 18 months as the ICS establishes itself also.

3.24 A summary of actions/**next steps** are tabled below;

Embed the new governance arrangements, continue to review their impact and revise as required.	Ongoing to March 2022
Address any actions required once the White Paper has had its second reading.	July 2021
Refresh the Health and Wellbeing Strategy	July 2021
Halton MoU to be signed by all partners	Aug 2021
ICS/ICP MoU to be signed	Sept2021
Move ICP from emerging place to developing place	Sept 2021
Develop and secure the system resources requirements.	Sept 2021
One Halton ICP Plan	Sept 2021
Demonstrate collaborative working, improving outcomes, budget management, pooled resources, strong plan, and joint workforce.	April 2022
Consideration for Joint Commissioner	2022/23

## For Noting

3.25 *It was anticipated that the second bill in relation to the Government White Paper- Integration and Innovation would be read in Parliament during June 2021; at the time of writing this report the second bill has not be read, nor has the legislation been passed. This position may change prior to the Health and Wellbeing Board taking place on the 7th July 2021, although the outcome should not change the recommendations within this report. A verbal update will be provided in the meeting to describe the current status of the White Paper/second bill.*

## 4.0 POLICY IMPLICATIONS

4.1 White Paper, *Integrating Care: Next steps to building strong and effective integrated care systems across England* published February 2021. Once legislation is passed, a new NHS Framework will be shared which is likely to have impact on a number of policies and will need to be reviewed in due course.

## 5.0 FINANCIAL IMPLICATIONS

5.1 Anticipated, but not yet known.

## 6.0 IMPLICATIONS FOR THE COUNCIL'S PRIORITIES

One Halton supports the Council priorities for a Healthy Halton and the Health and Wellbeing Board priorities.

**6.1 Children and Young People in Halton**

One Halton supports the Council priorities for Children and Young People.

**6.2 Employment, Learning and Skills in Halton**

One Halton supports the Council priorities for Employment, Learning and Skills in Halton.

**6.3 A Healthy Halton**

One Halton supports the Council priorities for a Healthy Halton.

**6.4 A Safer Halton**

One Halton supports the Council priorities for a Safer Halton.

**6.5 Halton's Urban Renewal**

None in this report.

**7.0 RISK ANALYSIS**

7.1 This will require further work and shared in future reports.

**8.0 EQUALITY AND DIVERSITY ISSUES**

8.1 One Halton supports the Council priorities to deliver equality and diversity in Halton.

---

**9.0 LIST OF BACKGROUND PAPERS UNDER SECTION 100D OF THE LOCAL GOVERNMENT ACT 1972**

**None under the meaning of the Act**

## **Appendix 1 – One Halton ICP Governance**

The governance structure has been refreshed as part of the development of the One Halton ICP.

## **Appendix 2 – One Halton ICP Board – Terms of Reference**

The terms of reference are draft and will be managed through the One Halton ICP Board. They are likely to require change as further legislation and guidance emerges.

## **Appendix 3 – One Halton ICP – Memorandum of Understanding**

The draft Memorandum of Understanding will be managed through the One Halton ICP Board.

## **Appendix 4 – One Halton Stakeholder Briefing**

The collated updates within the Stakeholder Briefing are provided for information and have previously been shared with One Halton partners.